

## Highway Review Committee

JCC Head Office  
Wrightson Road Extension  
Professional Centre  
Port of Spain

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2013 February 04

Mr. Afra Raymond  
President  
Joint Consultative Council  
Wrightson Road Extension  
Port of Spain

Dear Mr Raymond,

**Re: Submission of the Report of the Highway Review Committee**

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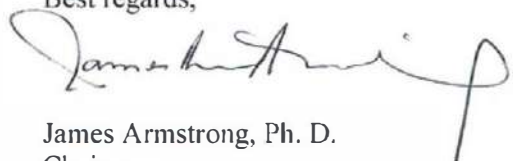
On behalf of the members of the above captioned Committee, we are pleased to transmit ten (10) copies of the Final Report of the Highway Review Committee. It was indeed an honour to serve in this capacity, particularly in light of the circumstances which led to the occasion of such a review.

It will be appreciated that the time allowed for this exercise was very tight. The findings and consequent recommendations are based on the knowledge of the individual consultants and information made available to the Committee by various parties within this confined timeframe. While every effort has been made to verify the information where possible, we could not attest to the factual content of all the information presented for review.

All documentation related to the exercise will be transmitted electronically and hard copies lodged with the JCC for your records. We propose that an additional three days be allowed for the support staff to complete the transcripts of the proceedings, which will also be lodged with the JCC. Accordingly, arrangements should be made for the handing over of the office facility at Edward Street.

As also indicated earlier, all consultants worked in good faith on this exercise and there is now some anxiety with respect to the settlement of their remuneration.

Best regards,



James Armstrong, Ph. D.  
Chairman.